

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 11-K

**ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2025

OR

**TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number 1-225

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

Kimberly-Clark Corporation 401(k) and Profit Sharing Plan

**2100 Winchester Road
P.O. Box 349
Neenah, Wisconsin 54957-0349**

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

**Kimberly-Clark Corporation
P. O. Box 619100
Dallas, Texas 75261-9100**

1. Financial Statements and Schedule

The financial statements and supplemental schedule included with this Form 11-K have been prepared in accordance with the Employee Retirement Income Security Act of 1974.

2. Kimberly-Clark Corporation 401(k) and Profit Sharing Plan

The Report of Independent Registered Public Accounting Firm with respect to the financial statements of the Kimberly-Clark Corporation 401(k) and Profit Sharing Plan is set forth in the financial statements filed as Exhibit 99.1.

3. Exhibits

<u>No.</u>	<u>Description</u>
23.1	Consent of BDO USA, P.C., Independent Registered Public Accounting Firm dated June 23, 2026
99.1	Kimberly-Clark Corporation 401(k) and Profit Sharing Plan Financial Statements as of and for the years ended December 31, 2025 and 2024

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Kimberly-Clark Corporation, as Plan Administrator of the Kimberly-Clark Corporation 401(k) and Profit Sharing Plan, has duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

KIMBERLY-CLARK CORPORATION 401(k) AND PROFIT SHARING PLAN

By: Kimberly-Clark Corporation
Plan Administrator

Date: June 23, 2026

By: /s/ Alisa Hunt
Director of Benefits

EXHIBIT INDEX

Exhibit	Description
23.1	<u>Consent of BDO USA, P.C., Independent Registered Public Accounting Firm dated June 23, 2026</u>
99.1	<u>Kimberly-Clark Corporation 401(k) and Profit Sharing Plan Financial Statements as of and for the years ended December 31, 2025 and 2024</u>



Tel: 214-969-7007
Fax: 214-953-0722
www.bdo.com

600 North Pearl, Suite 1700
Dallas, TX 75201

Exhibit 23.1

Consent of Independent Registered Public Accounting Firm

We hereby consent to the incorporation by reference in the Registration Statements on Form S-8 Nos. 333-163891 and 333-214818 of Kimberly-Clark Corporation of our report dated June 23, 2026, relating to the financial statements and supplemental schedule of Kimberly-Clark Corporation 401(k) and Profit Sharing Plan which appear in this Form 11-K for the year ended December 31, 2025.

/s/ BDO USA, P.C.
Dallas, Texas

June 23, 2026

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**KIMBERLY-CLARK CORPORATION 401(K) AND
PROFIT SHARING PLAN**

**Employer ID 39-0394230
Plan ID 016**

Financial Statements as of and for the Years Ended
December 31, 2025 and 2024

Supplemental Schedule
As of December 31, 2025

(With Report of Independent Registered Public Accounting Firm Thereon)

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NOTE: The accompanying financial statements have been prepared in part for the purpose of filing with the Department of Labor's Form 5500. Supplemental schedules required by Section 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 ("ERISA"), other than the schedule listed above, are omitted because of the absence of the conditions under which they are required.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Plan Administrator and Participants
Kimberly-Clark Corporation 401(k) and Profit Sharing Plan
Dallas, Texas

Opinion on the Financial Statements

We have audited the accompanying statements of net assets available for benefits of the Kimberly-Clark Corporation 401(k) and Profit Sharing Plan (the “Plan”) as of December 31, 2025 and 2024, the related statements of changes in net assets available for benefits for the years then ended, and the related notes (collectively, the “financial statements”). In our opinion, the financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2025 and 2024, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These financial statements are the responsibility of the Plan’s management. Our responsibility is to express an opinion on the Plan’s financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Plan in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Plan’s internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risk of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by the Plan’s management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Supplemental Information

The supplemental information in the accompanying ERISA-required Supplemental Schedule H, line 4i- Schedule of Assets (Held at End of Year) as of December 31, 2025, has been subjected to audit procedures performed in conjunction with the audit of the Plan’s financial statements. The supplemental information is presented for the purpose of additional analysis and is not a required part of the financial statements but included supplemental information required by the Department of Labor’s Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental information is the responsibility of the Plan’s management. Our audit procedures included determining whether the supplemental information reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information, we evaluated whether the supplemental

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information, including its form and content, is presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. In our opinion, the supplemental information is fairly stated, in all material respects, in relation to the financial statements as a whole.

/s/ BDO USA, P.C.

We have served as the Plan's auditor since 2018.

Dallas, Texas
June 23, 2026

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**KIMBERLY-CLARK CORPORATION
401(K) AND PROFIT SHARING PLAN
STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS**

(Thousands of dollars)	December 31	
	2025	2024
Assets		
Investments at fair value	\$ 5,432,894	\$ 4,878,053
Receivables:		
Dividends and interest	1,574	1,514
Employee contributions	4,414	4,528
Employer matching contributions	3,451	3,686
Employer profit sharing contributions	51,849	63,303
Notes receivable from participants	40,200	38,229
Total Receivables	<u>101,488</u>	<u>111,260</u>
Total Assets	<u>5,534,382</u>	<u>4,989,313</u>
Liabilities		
Fees payable and pending disbursements	1,011	2,545
Total Liabilities	<u>1,011</u>	<u>2,545</u>
Net Assets Available for Benefits	<u>\$ 5,533,371</u>	<u>\$ 4,986,768</u>

See Notes to Financial Statements.

KIMBERLY-CLARK CORPORATION
401(K) AND PROFIT SHARING PLAN
STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

(Thousands of dollars)	For the Year Ended December 31	
	2025	2024
Net Additions to Net Assets Available for Benefits		
Investment income:		
Net appreciation in fair value of investments	\$ 716,023	\$ 638,665
Dividends - Kimberly-Clark Corporation stock	6,085	6,233
Dividends - Self-Directed Brokerage Account ("SDBA")	10,650	9,481
Interest	8,695	10,442
Net investment income	741,453	664,821
Contributions:		
Employee contributions	161,072	157,019
Employer profit sharing contributions	51,849	63,303
Employer matching contributions	65,496	68,285
Total contributions	278,417	288,607
Interest on notes receivable from participants	3,222	2,771
Total Net Additions	1,023,092	956,199
Deductions from Net Assets Available for Benefits		
Benefits paid to participants	474,969	518,360
Administrative expenses	1,520	1,455
Total Deductions	476,489	519,815
Net Increase in Net Assets Available for Benefits	546,603	436,384
Net Assets Available for Benefits		
Beginning of Year	4,986,768	4,550,384
End of Year	\$ 5,533,371	\$ 4,986,768

See Notes to Financial Statements.

**KIMBERLY-CLARK CORPORATION
401(K) AND PROFIT SHARING PLAN
NOTES TO FINANCIAL STATEMENTS**

Note 1. Description of the Plan

The following brief description of the Kimberly-Clark Corporation 401(k) and Profit Sharing Plan (the "Plan") is provided for general information purposes only. Participants should refer to the Plan document for more complete information.

The financial statements represent the accounts of the Plan in conformity with accounting principles generally accepted in the United States of America ("GAAP").

General

The Plan, sponsored by Kimberly-Clark Corporation (the "Corporation"), was adopted effective January 1, 2010. It is a defined contribution plan covering eligible employees of the Corporation and its participating subsidiaries. The Plan is an employee stock ownership plan, as defined in Section 4975 of the Internal Revenue Code of 1986 (the "Code"). Salary, hourly non-union and hourly union (as bargained) employees of the Corporation and its participating U.S. subsidiaries (collectively, the "Employer") are eligible to participate in the Plan.

The Board of Directors of the Corporation or its delegate may change the eligibility and other provisions of the Plan from time to time. The assets of the Plan are held with The Northern Trust Company (the "Trustee"). The named fiduciary for the Plan is the Benefits Administration Committee (the "BAC"). The recordkeeper for the Plan is Fidelity Workplace Services LLC ("Fidelity").

Contributions

An eligible employee may elect to make contributions that are deducted from compensation paid by the Employer before federal income taxes are withheld ("401(k) contributions"), after-tax contributions, and Roth 401(k) contributions in any combination up to 50% in whole percentages of base salary. 401(k) contributions, after-tax contributions, and Roth 401(k) contributions in any combination up to 5% of base salary are eligible for Company Match Safe Harbor contributions ("Employer matching contributions") with the exception to hourly union participants located in Mobile Operations whose Company Match Safe Harbor contributions for a participant's pre-tax contributions, Roth 401(k) contributions or after-tax contributions remains on the first 4% of such participant's eligible earnings per pay period. Employees that are new hires or re-hires are automatically enrolled in the Plan at an 8% 401(k) contribution rate and have the option to opt out of the contribution.

Employer matching contributions are matched 100% on the first 5% of eligible earnings with the exception to hourly union participants located in Mobile Operations whose Company Match Safe Harbor Contributions for a participant's pre-tax contributions, Roth 401(k) contributions or after-tax contributions remains on the first 4% of such participant's eligible earnings per pay period. The Employer matching contributions are not required to meet anti-discrimination requirements and testing and do not require distinction of highly compensated employees. Employer matching contributions are accounted for separately and share in the net appreciation or depreciation in fair value of investments, dividends, interest and expenses in the same manner as contributions made by a participant. All Employer matching contributions are invested according to the participants' contribution investment elections. Employer matching contributions and future earnings (losses) on that amount can be reallocated to another investment fund within the Plan. Any forfeitures in the Plan are used to offset Employer contributions.

The Employer makes a discretionary annual profit sharing contribution for each eligible employee based on the Corporation's adjusted earnings per share performance from a range of 0% to 8% of eligible earnings. The contribution is deposited into participants' accounts as soon as administratively possible. The contributions related to the 2025 and 2024 targets were 3.8% and 4.5% of eligible earnings for each year and totaled \$51.8 million and \$63.3 million, respectively, and were deposited into participants' accounts within the first two months of the following year.

Employee contributions receivable as of December 31, 2025 of \$4.4 million includes 401(k) contributions receivable of \$2.9 million and after-tax, Roth 401(k) receivable, collectively, of \$1.5 million. The employee contributions for the year ended December 31, 2025 of \$161.1 million includes 401(k) contributions of \$107.0 million and after-tax, Roth 401(k), and rollover contributions, collectively, of \$54.1 million.

Employee contributions receivable as of December 31, 2024 of \$4.5 million includes 401(k) contributions receivable of \$2.9 million and after-tax, Roth 401(k) and rollover contributions receivable, collectively, of \$1.6 million. The employee

contributions for the year ended December 31, 2024 of \$157.0 million includes 401(k) contributions of \$111.7 million and after-tax, Roth 401(k), and rollover contributions, collectively, of \$45.3 million.

Participant Accounts

Individual accounts are maintained for each Plan participant. Each participant's account is credited with the employee's contributions, the Employer matching contributions, profit sharing contributions, and Plan earnings and losses, less expenses.

Investments

All investment elections are held by the Trustee and employee contributions allocated to a specific fund are commingled with those of other participants and are invested in accordance with the nature of the specific fund. Pending such investment, the Trustee is authorized to invest in short-term securities of the United States of America or in other investments of a short-term nature. Employees can elect to have their contributions in any of the 19 fund options available. The fund options consist of Kimberly-Clark Corporation Stock Fund ("K-C Stock Fund"), two different collective funds offered by Columbia Management (formerly Ameriprise), which are the Money Market and Stable Income Fund, and 16 collective funds offered by BlackRock which include the Russell 1000 Value Index Fund F, Russell 2000 Index Fund F, Russell 1000 Growth Index Fund F, U.S. Debt Index Fund F, Russell 1000 Index Fund F, MSCI ACWI ex-U.S. IMI Index Fund F, and 10 LifePath Index Fund F funds which are the Target Conservative Fund, 2030 Fund, 2035 Fund, 2040 Fund, 2045 Fund, 2050 Fund, 2055 Fund, 2060 Fund, 2065 Fund, and 2070 Fund. The participant can also choose from a broad range of funds and certain other investments offered through a brokerage account.

Vesting

Employees are immediately vested in their 401(k), after-tax, Roth 401(k), and rollover contributions as well as Employer matching contributions and profit sharing contributions.

Participant Loans

Participants may borrow from their fund accounts a minimum of \$1 thousand up to a maximum of 50% or \$50 thousand of their vested account balance, whichever is less. The loans are secured by the balance in the participant's account and bear interest at the prime +1% interest rate as published in the Wall Street Journal on the 15th of the month prior to the first day of the month to which it applies. Principal and interest is paid ratably through payroll deductions. A participant may have only one outstanding loan. A loan processing fee of \$50 is charged to the participant. A loan may be a general purpose loan which must be repaid within a maximum of four years, or a primary residence loan, which must be repaid within a maximum of 10 years.

Distributions

Upon termination of a participant's employment, or because of death, the value of the participant's accounts, including the value of all Employer matching and profit sharing contributions, is distributable in either a lump sum, partial amount or systematic withdrawal per the participant's request. An automatic distribution will occur within 90 days if the participant's balance is \$7 thousand or less. If the balance is \$1 thousand or less, the distribution will be in the form of cash. If the balance is \$7 thousand or less but more than \$1 thousand, the balance will automatically be rolled over into an Individual Retirement Account ("IRA") with Fidelity.

A participant invested in the K-C Stock Fund earns dividends quarterly and has the option to reinvest the dividends earned into the fund or receive a distribution. Dividends distributed to participants during the years ended December 31, 2025 and 2024 were \$1.5 million and \$1.5 million, respectively, and are included in benefits paid to participants on the Statements of Changes in Net Assets Available for Benefits.

Withdrawals

An employee may withdraw the value of their after-tax accounts and Employer matching contributions after being in the Plan for 24 months. Subject to certain conditions, a participant may withdraw the value of 401(k) contributions, Roth 401(k) contributions, Employer matching contributions, profit sharing, and earnings credited in the case of hardship or after attaining age 59½.

K-C Stock Fund

A participant has the right to direct the Trustee as to the manner in which to vote at each annual meeting and special meeting of the stockholders of the Corporation the number of whole shares of the Corporation's common stock held by the Trustee and attributable to his or her K-C Stock Fund account as of the valuation date coincident with the record date for the meeting. In addition, the participant has the right to determine whether whole shares of the Corporation's common stock held by the Trustee and attributable to his or her K-C Stock Fund account should be tendered in response to offers thereof.

The K-C Stock Fund is allocated to participants using a unit value, which is calculated using the stock's year end market price plus cash held in a collective short-term investment fund.

Note 2. Accounting Principles and Practices

Basis of Accounting

The accompanying financial statements for the Plan have been prepared on the accrual basis and are in accordance with the accounting principles generally accepted in the United States of America ("U.S. GAAP") for defined contribution benefit plans. The significant accounting policies employed in the preparation of the accompanying financial statements are described below.

Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of net assets available for benefits and changes therein. Actual results could differ from those estimates.

Investment Valuation and Income Recognition

All investments are stated at fair value. The Plan primarily invests in collective funds that have underlying investments and the fair value is determined by the Plan's proportionate share of the underlying investments and is estimated using the net asset value (the "NAV") per share. The fair value of the Corporation's common stock held by the Plan is determined as the last selling price on the last business day of the year, as published by an independent source. Security transactions are recorded on the trade date. Cash and cash equivalents include a collective short-term investment fund for pending transactions which is recorded at fair value using the NAV per share as well as certificates of deposit and other interest bearing investments that are recorded at cost, which approximates fair value. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation (depreciation) includes the Plan's gains and losses on investments bought and sold as well as held during the year.

Notes Receivable from Participants

Notes receivable from participant loans are valued at their unpaid principal balance plus any accrued but unpaid interest. Interest income is recorded on the accrual basis.

Administrative Expenses

Administrative expenses of the Plan are paid by the Plan as provided in the Plan document.

Benefits Paid to Participants

Distributions are recorded when paid. Amounts allocated to accounts of participants who have elected to withdraw from the Plan, but have not yet been paid, were insignificant at December 31, 2025 and 2024.

Contributions

Employee and Employer matching contributions are recorded in the period in which the Employer makes the payroll deductions from the participant's earnings. Employer profit sharing contributions are recognized in the year in which the compensation relates.

Note 3. Fair Value Measurements

The following fair value information is based on a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The three levels in the hierarchy used to measure fair value are:

Level 1 – Unadjusted quoted prices in active markets accessible at the reporting date for identical assets and liabilities.

Level 2 – Quoted prices for similar assets or liabilities in active markets. Quoted prices for identical or similar assets and liabilities in markets that are not considered active or financial instruments for which all significant inputs are observable, either directly or indirectly.

Level 3 – Prices or valuations that require inputs that are significant to the valuation and are unobservable.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The following tables set forth by level, within the fair value hierarchy, a summary of the Plan's investments measured at fair value as of December 31, 2025 and 2024. As of December 31, 2025 and 2024, approximately 88% of the assets, are held in collective funds and are measured using NAV as a practical expedient. Accordingly, such assets do not meet the Level 1, Level 2 or Level 3 criteria of the fair value hierarchy.

	December 31 2025	Fair Value Measurements		NAV
		Level 1	Level 2	
(Thousands of dollars)				
Cash and cash equivalents	\$ 83,787	\$ 77,687	\$ —	\$ 6,100
Kimberly-Clark Corporation stock	125,975	125,975	—	—
SDBA	443,750	441,026	2,724	—
Common collective trusts	4,779,382	—	—	4,779,382
Total Investments at Fair Value	\$ 5,432,894	\$ 644,688	\$ 2,724	\$ 4,785,482

	December 31 2024	Fair Value Measurements		NAV
		Level 1	Level 2	
(Thousands of dollars)				
Cash and cash equivalents	\$ 79,546	\$ 74,554	\$ —	\$ 4,992
Kimberly-Clark Corporation stock	162,609	162,609	—	—
SDBA	391,559	388,846	2,713	—
Common collective trusts	4,244,339	—	—	4,244,339
Total Investments at Fair Value	\$ 4,878,053	\$ 626,009	\$ 2,713	\$ 4,249,331

As of December 31, 2025 and 2024, there were no assets with a Level 3 fair value determination. The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. The Plan's policy is to recognize significant transfers between levels at the end of the year. The significance of transfers between levels is evaluated based upon the nature of the financial instrument and size of the transfer relative to total net assets available for benefits. During the years ended December 31, 2025 and 2024, there were no significant transfers between level 1 or 2 fair value determinations.

The following is a description of the valuation methodologies used for the Plan's investments measured at fair value. There have been no changes in the methodologies used at December 31, 2025 and 2024.

Cash and cash equivalents: The cash and cash equivalents include cash liquidity held in the SDBA. The valuation of the cash and cash equivalents is classified as level 1. Cash and cash equivalents also include cash associated with the K-C Stock Fund and the clearing account which are invested in a collective short-term investment fund. The fair value of the collective short-term investment fund is based on NAV as a practical expedient.

Kimberly-Clark Corporation stock: The K-C Stock Fund investments are held directly by the Plan. The fair value of the Corporation's common stock is determined based on the closing unadjusted quoted price as of the end of the year.

SDBA: The account consists primarily of mutual funds and common stocks that are valued on the basis of readily determinable market prices.

Collective funds: Composed of a money market fund, stable income fund, fixed income fund, equity funds and multi-asset class funds. The fair value of each fund is determined by multiplying the net asset value per unit by the number of units held by the Plan. The net asset value is based on the values of the underlying securities and cash held in the fund.

Note 4. NAV Per Share

The following table for December 31, 2025 and 2024, sets forth a summary of the Plan's investments with a reported NAV.

Investment	Fair Value Estimated Using NAV per Share		Unfunded Commitment	Redemption Frequency	Other Redemption Restrictions	Redemption Notice Period
	December 31 2025 Fair Value ^(a)	December 31 2024 Fair Value ^(a)				
	(Thousands of dollars)					
Short-term investment funds ^(b)	\$ 6,100	\$ 4,992	—	Daily	None	Daily
Fixed income funds ^(c)	820,553	791,150	—	Daily	None	Daily
Multi-asset class funds ^(d)	899,731	742,636	—	Daily	None	Daily
Equity index funds ^(e)	3,059,098	2,710,553	—	Daily	None	Daily

^(a) The fair values of the investments have been estimated using the NAV of the investment.

^(b) Short-term investment fund strategies seek to invest in high-quality, short-term securities which are included in cash and cash equivalents.

^(c) The fixed income fund strategy seeks to replicate the Barclays Bloomberg U.S. Aggregate Bond Index or provide capital preservation and income.

^(d) Multi-asset class funds are target date funds that seek to provide a diversified asset allocation consistent with the participants' current stage of life.

^(e) Equity index fund strategies seek to replicate the return of an index of a specific financial market, such as the Russell 1000 Index or Russell 2000 Index.

Note 5. Related Party and Party-In-Interest Transactions

At December 31, 2025, the Plan held 1.2 million shares of the Corporation's common stock at a fair value of \$126.0 million. During the year ended December 31, 2025, 0.2 million shares were acquired and 0.2 million shares were sold. At December 31, 2024, the Plan held 1.2 million shares of the Corporation's common stock at a fair value of \$162.6 million. During the year ended December 31, 2024, 0.3 million shares were acquired and 0.4 million shares were sold. All of these transactions are exempt from the prohibitions against party-in-interest transactions under ERISA. Notes receivable are secured by the vested balance of participant accounts, and, as such, these transactions qualify as exempt party-in-interest transactions. Fees paid by the Plan for the investment management services are included in net appreciation (depreciation) in fair value of investments.

Note 6. Plan Termination

Although it has not expressed any intention to do so, the Corporation has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions set forth in ERISA.

Note 7. Federal Income Tax Status

The Internal Revenue Service ("IRS") has determined and informed the Corporation in a letter dated October 18, 2017, that the Plan and the related trust were designed in accordance with the applicable requirements of the Code. The Plan satisfies the requirement of Section 401(a) of the Code and Plan management is not aware of any Plan provision that would result in disqualification. The federal income tax status of participants with respect to the Plan is as follows: A participant's after-tax and Roth contributions, in whatever form, are not tax-deductible by the participant; however, the portion of a distribution attributable to such contributions is not taxable upon distribution. Participant pre-tax 401(k) contributions are considered contributions by the Employer rather than the participant and, as a result, are not taxable until the year in which they are

distributed. Employer contributions and the earnings on employer and participant contributions are generally not taxable to the participant until the year in which they are distributed.

U.S. GAAP requires plan management to evaluate tax positions taken by the Plan and recognize a tax liability (or asset) if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

Note 8. Changes to the Plan

During the years ended December 31, 2025 or 2024, the Plan was not amended.

Effective January 1, 2026 the Plan was amended as follows:- (1) Add a two year vesting schedule for Eligible Employees hired on or after January 1,2026, which applies to the Company Match and Profit Sharing Contributions; (2) Adopt of a Qualified Automatic Contribution Arrangement (QACA) safe harbor design which auto enrolls new hires at an 8% deferral rate and increases their contribution rate by 1% each December up to a maximum of 15%; (3) Add Elapsed Time Method for crediting of service, replacing the actual method; (4) Add Mobile Hourly Union Employees will receive Company Matching Contributions of 100% on the first 5% of eligible earnings contributed; (5) Add mandatory Roth catch-up contributions required for participants age 50+ with prior year FICA wages exceeding \$150,000 (subject to IRS adjustments); (6) Add enhanced catch-up contribution limits for participants ages 60–63; (7) Provide that dividends from the K-C Stock Fund will not immediately vest. Dividends will follow the two year vesting schedule; and (8) Amend and restate administrative provisions to implement the new safe harbor design and other design elements articulated above.

Note 9. Reconciliation of Financial Statements to Form 5500

Benefit payments requested by participants are recorded on the Form 5500 for benefit payments that have been processed and approved for payment prior to year end, but not yet paid as of that date.

The following is a reconciliation of benefits paid to Plan participants per the financial statements for the year ended December 31, 2025, to Form 5500:

	December 31 2025	
	(Thousands of dollars)	
Benefits paid to participants per the financial statements	\$	474,969
Add: Benefit payments requested by participants at December 31, 2025		141
Less: Benefit payments requested by participants at December 31, 2024		(14)
Benefits paid to participants for Form 5500	\$	<u>475,096</u>

The following is a reconciliation of net assets available for benefits per the financial statements at December 31, 2025 and 2024 to Form 5500:

	December 31	
	2025	2024
	(Thousands of dollars)	
Net assets available for benefits per the financial statements	\$ 5,533,371	\$ 4,986,768
Less: Deemed distributions from outstanding participant loans with no repayment	(1,181)	(1,162)
Less: Benefit payments requested by participants	(141)	(14)
Net assets available for benefits per Form 5500	<u>\$ 5,532,049</u>	<u>\$ 4,985,592</u>

The following is a reconciliation of expenses per the financial statements for the year ended December 31, 2025 to Form 5500:

	December 31 2025	
	(Thousands of dollars)	
Total deductions per the financial statements	\$	476,489
Add: Deemed distribution on outstanding participant loans at December 31, 2025		1,181
Less: Deemed distribution on outstanding participant loans at December 31, 2024		(1,162)
Add: Benefit payments requested by participants at December 31, 2025		141
Less: Benefit payments requested by participants at December 31, 2024		(14)
Total expense per Form 5500	\$	476,635

Note 10. Risks and Uncertainties

Plan assets are invested in funds and securities as directed by Plan participants. These investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Accordingly, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the Statements of Net Assets Available for Benefits.

Note 11. Subsequent Events

The Plan has evaluated subsequent events through June 23, 2026, the date the financial statements were available to be issued, and there are none to report.

SUPPLEMENTAL INFORMATION REQUIRED
BY THE DEPARTMENT OF LABOR'S RULES AND REGULATIONS FOR
REPORTING AND DISCLOSURE UNDER THE
EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974

**KIMBERLY-CLARK CORPORATION
401(K) AND PROFIT SHARING PLAN
SCHEDULE H, PART IV, 4i
SCHEDULE OF ASSETS (HELD AT END OF YEAR)**

SPONSOR'S EIN: 39-0394230

PLAN NAME/NUMBER: Kimberly-Clark Corporation 401(K) and Profit Sharing Plan / 016

Identity of Investment Issuer	Description of Investment	December 31 2025 (Thousands of dollars)
The Northern Trust ⁽¹⁾	Collective Fund: Collective Government Short-Term Investment Fund	\$ 6,100
		<u>6,100</u>
Columbia Management	Collective Funds: CT Money Market Fund Z CT Stable Government Fund Z CT Stable Income Fund Z	122,285 53,907 142,208
		<u>318,400</u>
BlackRock	Collective Funds: U.S. Debt Index Fund F Russell 1000 Index Fund F Russell 1000 Value Index Fund F Russell 1000 Growth Index Fund F Russell 2000 Index Fund F MSCI ACWI ex-U.S. IMI Index Fund F LifePath Index Target Conservative Fund F LifePath Index 2030 Fund F LifePath Index 2035 Fund F LifePath Index 2040 Fund F LifePath Index 2045 Fund F LifePath Index 2050 Fund F LifePath Index 2055 Fund F LifePath Index 2060 Fund F LifePath Index 2065 Fund F LifePath Index 2070 Fund F	502,153 815,804 486,483 910,396 207,673 638,742 135,902 80,433 184,192 98,184 154,997 92,204 90,863 44,445 17,230 1,281
		<u>4,460,982</u>
K-C ⁽¹⁾	Kimberly-Clark Corporation Common Stock	125,975
Fidelity ⁽¹⁾	Self-Directed Brokerage Account	521,437
The Northern Trust ⁽¹⁾	Notes receivable from participants rate of interest (4.25% - 9.5%) maturity dates (January 2026 - December 2035)	39,018
		<u>39,018</u>
Total Investments		<u>\$ 5,471,912</u>

⁽¹⁾ Sponsor and/or issuer known to be a party-in-interest to the Plan.
Cost is not presented as all investments are participant directed.
See accompanying report of independent registered public accounting firm.